



**INTELLIGENCE ARTIFICIELLE**

—

**MYTHE OU RÉALITÉ**

—

**DÉFIS, OPPORTUNITÉS ET  
NOUVELLES COMPÉTENCES**

**20 JUIN 2019**

# **MOT DE BIENVENUE**

**GEORGES KIOES**

**Partner, Deloitte**

**Administrateur FEDIL & membre du Groupe de Haut  
Niveau sur la Transformation Digitale**

# **INTELLIGENCE ARTIFICIELLE DÉFIS ET OPPORTUNITÉS**

**FREDERIC ROBIN**

**Country General Manager**

**IBM Luxembourg**

# IBM – Artificial Intelligence



# State of AI Development



# Artificial Intelligence today

A person is seen from behind, looking at a large, curved wall display. The display shows a complex molecular structure with blue and red spheres connected by lines, overlaid with a green and yellow heatmap. The person is wearing a dark long-sleeved shirt and dark pants. The background is a dark, curved surface, possibly a ceiling or a wall, with some structural elements visible.

## AI includes:

- Learning
- Reasoning
- Perceiving the environment
- Interacting with humans

Algorithms + Big data + Computing power

## Where AI is:

- Web search
- Language translation
- Digital assistants
- Image understanding
- Text understanding and generation

## Huge impact on all sectors:

- healthcare
- transportation,
- manufacturing,
- education
- ...

# The evolution of AI

General AI  
Revolutionary

Broad AI  
Disruptive and  
Pervasive

Narrow AI  
Emerging

▼ We are here

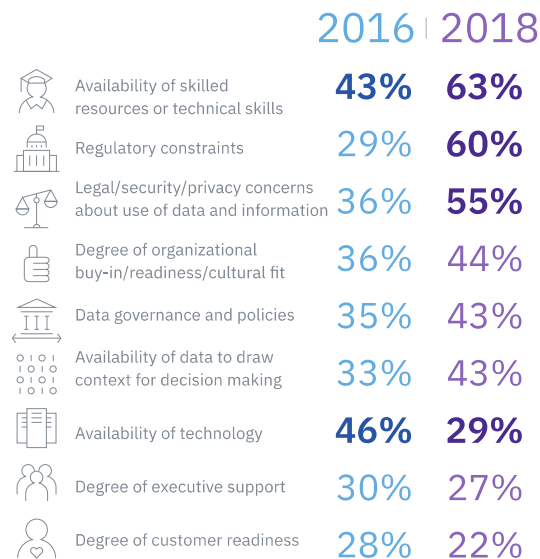
2050 and beyond

# We're at a Major Tipping Point for the Adoption of AI for Business

Businesses are now seeking to use AI broadly across their organizations to drive revenues, improve customer service, lower costs, and manage risk. According to our new Institute for Business Value study of 5,000 executives, while 82% of businesses are eager to move ahead with AI adoption, 60% fear liability issues and 63% lack the in-house talent to confidently manage the technology

Figure 1

Barriers in implementing AI: 2016 versus 2018



## Not all AI is Created Equal: Enterprise v. Consumer AI

There are significant differences in business models, investment strategies and employee incentives between Consumer AI and Enterprise AI companies —advertising generated revenue v. revenue from the development, maintenance and support for the critical systems of the world.

## With Enterprise AI Trust is an Imperative

IBM works hard to gain trust from our clients each and every day because we develop and deploy technology for the enterprises and organizations that run the most important systems on the planet: from transportation and financial services to healthcare and scientific discovery. Without trust, these organizations would not adopt, advance, and innovate with these new technologies.



# AI – impact on jobs

IBM advocates for the net-positive impact AI will have on the global workforce by augmenting, not replacing, occupations and creating new economic and educational opportunities that benefit everyone.

Just as cars replaced horse-drawn wagons and email replaced fax machines, new technologies will change how we work.



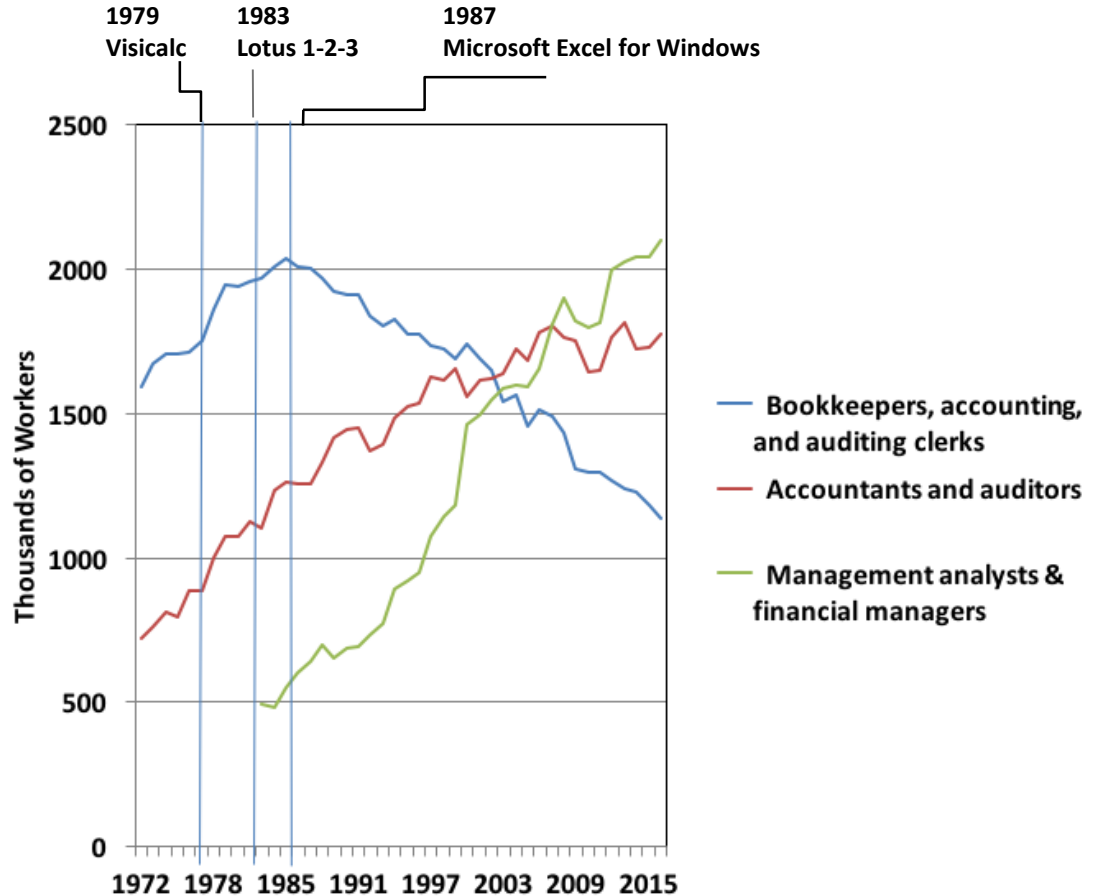
# New technologies change the world — and how we work.

Significant new technologies have always created **new kinds of jobs** we couldn't predict — electricity and the internet created entirely new industries, and we predict AI will do the same.

And new technologies have **changed how everyone works**, from the typewriter to the smartphone. AI will do the same — we will all need the skills to use analytics and artificial intelligence in our work.

# Technological transformation leads to occupational transformation

New technology **pummeled** demand for bookkeepers, but the ranks of **accountants and auditors** have grown.



Source: Greg Ip, "We Survived Spreadsheets, and We'll Survive AI," *Wall Street Journal* August 2, 2017

# The New Collar Worker

Many of these jobs, in areas such as cloud computing, cybersecurity, and digital design, do not necessarily require a four-year degree.

We must ensure workers have the skills they need for these “New Collar” jobs.

IBM is advocating for the future, investing in the next generation of New Collar workers, revolutionizing education, and training our employees for the AI Era.



## New Collar Jobs:

- Cloud engineering and network development
- Data science & analytics
- Cyber threat detection
- Design for digital experiences





Pathways in Technology Early College High Schools (P-TECH) are innovative public schools spanning grades 9 to 14 that bring together the best elements of high school, college and career.

P-TECH has grown from 1 school in 2011 to more than 100 schools in 2018 and 200 schools in the coming years.

Within six years, students graduate with a no-cost associate degree in applied science, engineering, computers or other competitive STEM disciplines, along with the skills and knowledge they need to continue their studies or step easily into high-growth, “new collar” jobs.



# **QUESTION ÉTHIQUE DE L'INTELLIGENCE ARTIFICIELLE**

**NICHOLAS HODAC**

**Government and Regulatory Affairs Executive**

**IBM Europe**

# Artificial Intelligence

Ethics creates Trust



# What does it take to trust a decision made by a machine?

## “Trustworthy AI”

*(Other than that it is 99 percent accurate)*



Is it fair?

**IBM**

**FAIRNESS**



Is it easy to understand?

**EXPLAINABILITY**



Did anyone tamper  
with it?

**ROBUSTNESS**



Is it accountable?

**ACCOUNTABILITY**

# EU HLEG Ethics Guidelines for AI – Principles

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## 4 Ethical Principles based on fundamental rights



Respect for  
human  
autonomy



Prevention of  
harm



Fairness



Explicability



# Ethics, Diversity & Inclusion in AI

Ethics in AI is a topic that every company is concerned about. Core to this is creating fair AI systems and also **ensuring that AI systems are aligned to the values of humans**. Creation of fair systems requires unbiased data and **a spirit of diversity and inclusion and multi-stakeholder engagement**.

We believe that AI has the ability to mitigate, rather than accelerate, our existing prejudices.



# The quest for unbiased AI

The Guardian  
US edition

**Rise of the racist robots - how AI is learning all our worst impulses**

FAST COMPANY

02.28.18

**Now Is The Time To Act To End Bias In AI**

As decisions made by algorithms come to control more and more aspects of modern life, we need to act swiftly to make sure those decisions are actually fair. As of right now, they're often not.

**Forget Killer Robots—  
Bias Is the Real AI  
Danger**

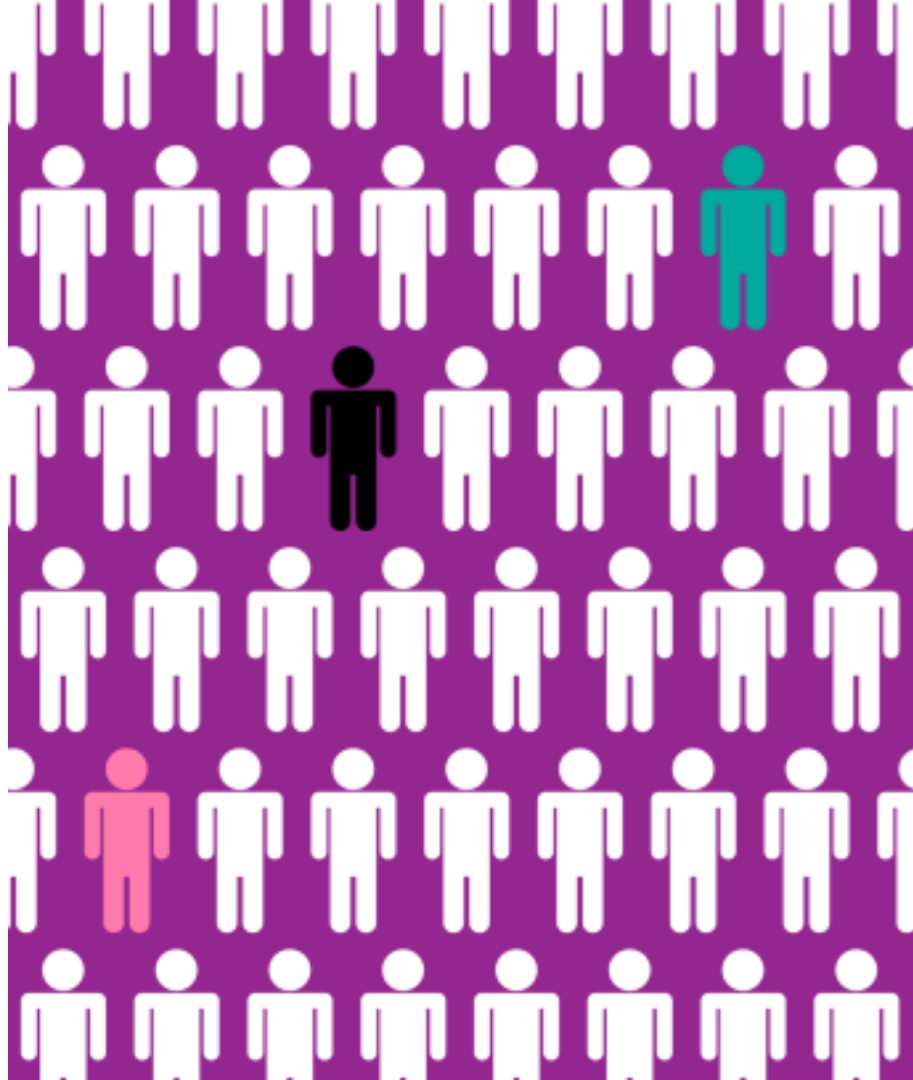
Harvard  
Business  
Review

TECHNOLOGY

**Can We Keep Our Biases from  
Creeping into AI?**

by Kirti Sharma

FEBRUARY 03, 2018



# Unwanted bias and algorithmic fairness

Machine learning, by its very nature, is always a form of statistical discrimination.



Discrimination becomes objectionable when it places certain privileged groups at systematic advantage and certain unprivileged groups at systematic disadvantage.

It is illegal in certain contexts (e.g., Equal Credit Opportunity, The Equal Pay Act, The Americans With Disabilities Act), but not well understood in others.

Unwanted bias in training data yields models that scale that bias, including prejudice in labels and undersampling or oversampling, but bias can creep in due to incorrect model build, selection or deployment.

# AI Fairness 360

An extensible toolkit for detecting, understanding, and mitigating unwanted algorithmic bias

IBM Research Trusted AI

[Home](#)

[Demo](#)

[Resources](#)

[Community](#)

## AI Fairness 360 Open Source Toolkit

This extensible open source toolkit can help you examine, report, and mitigate discrimination and bias in machine learning models throughout the AI application lifecycle. Containing over 30 fairness metrics and 9 state-of-the-art bias mitigation algorithms developed by the research community, it is designed to translate algorithmic research from the lab into the actual practice of domains as wide-ranging as finance, human capital management, healthcare, and education. We invite you to use it and improve it.

[API Docs](#)

[Get Code](#)

Not sure what to do first? Start here!

### Read More

Learn more about fairness and bias mitigation concepts, terminology, and tools before you begin.



### Try a Web Demo

Step through the process of checking and remediating bias in an interactive web demo that shows a sample of capabilities available in this toolkit.



### Watch a Video

Watch a video to learn more about AI Fairness 360.



### Read a paper

Read a paper describing how we designed AI Fairness 360.



### Use Tutorials

Step through a set of in-depth examples that introduces developers to code that checks and mitigates bias in different industry and application domains.



### Ask a Question

Join our AIF360 Slack Channel to ask questions, make comments and tell stories about how you use the toolkit.



### View Notebooks

Open a directory of Jupyter Notebooks in GitHub that provide working examples of bias detection and mitigation in sample datasets. Then share your own notebooks!



### Contribute

You can add new metrics and algorithms in GitHub. Share Jupyter notebooks showcasing how you have examined and mitigated bias in your machine learning application.



Learn how to put this toolkit to work for your application or industry problem. Try these tutorials.

### Credit Scoring

See how to detect and mitigate age bias in predictions of credit-worthiness using the German Credit dataset.



### Medical Expenditure

See how to detect and mitigate racial bias in a care management scenario using Medical Expenditure Panel Survey data.



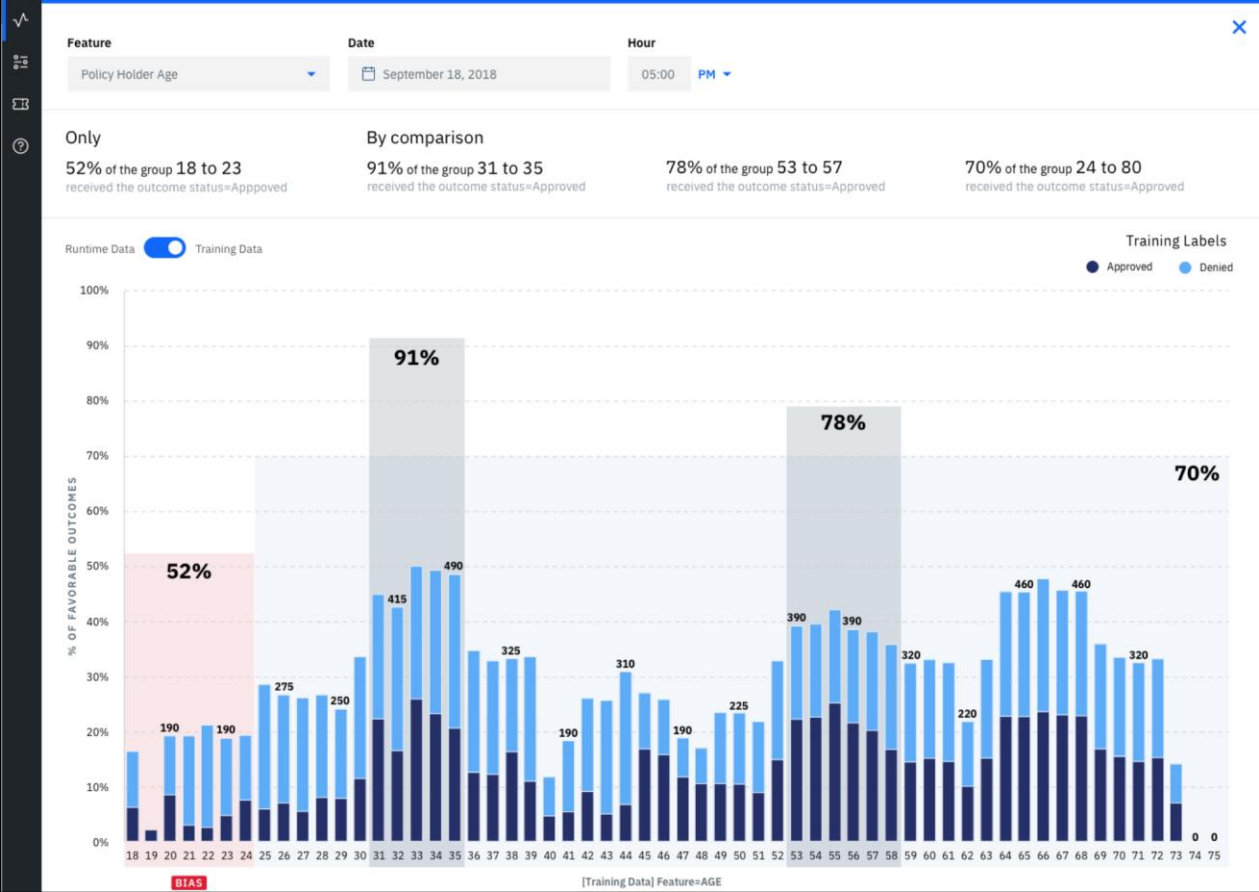
### Gender Bias in Face Images

See how to detect and mitigate bias in automatic gender classification of face images.

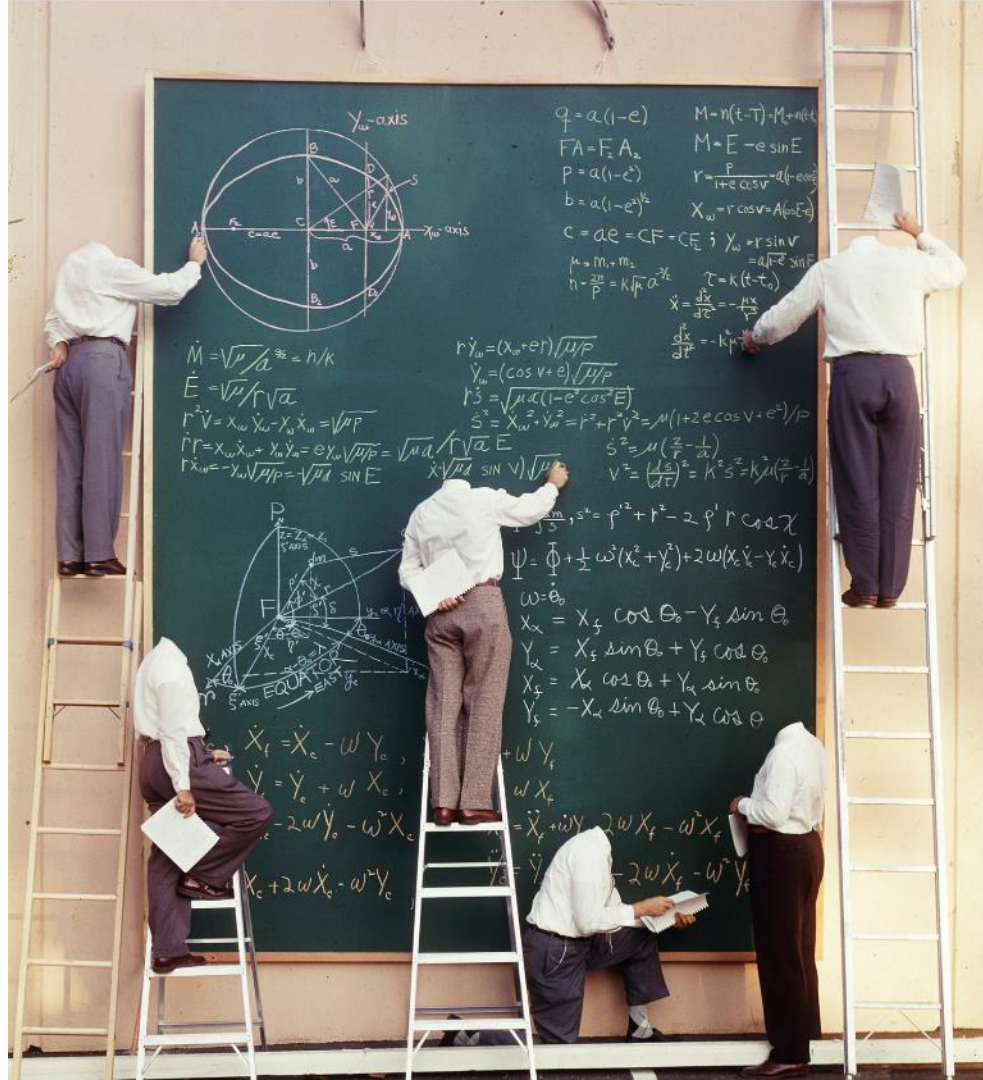


# Bias Detection and Mitigation

Detect when AI is delivering unfair outcomes







# One explanation does not fit all

*Different stakeholders require explanations for different purposes and with different objectives, and explanations will have to be tailored to their needs.*

## End users

*"Why did you recommend this treatment?"*

Who: Physicians, judges, loan officers, teacher evaluators

Why: trust/confidence, insights

## Affected users

*"Why was my loan denied? How can I be approved?"*

Who: Patients, accused, loan applicants, teachers

Why: understanding of factors

## Regulatory bodies

*"Prove that your system didn't discriminate."*

Who: EU (GDPR), NYC Council, US Gov't, etc.

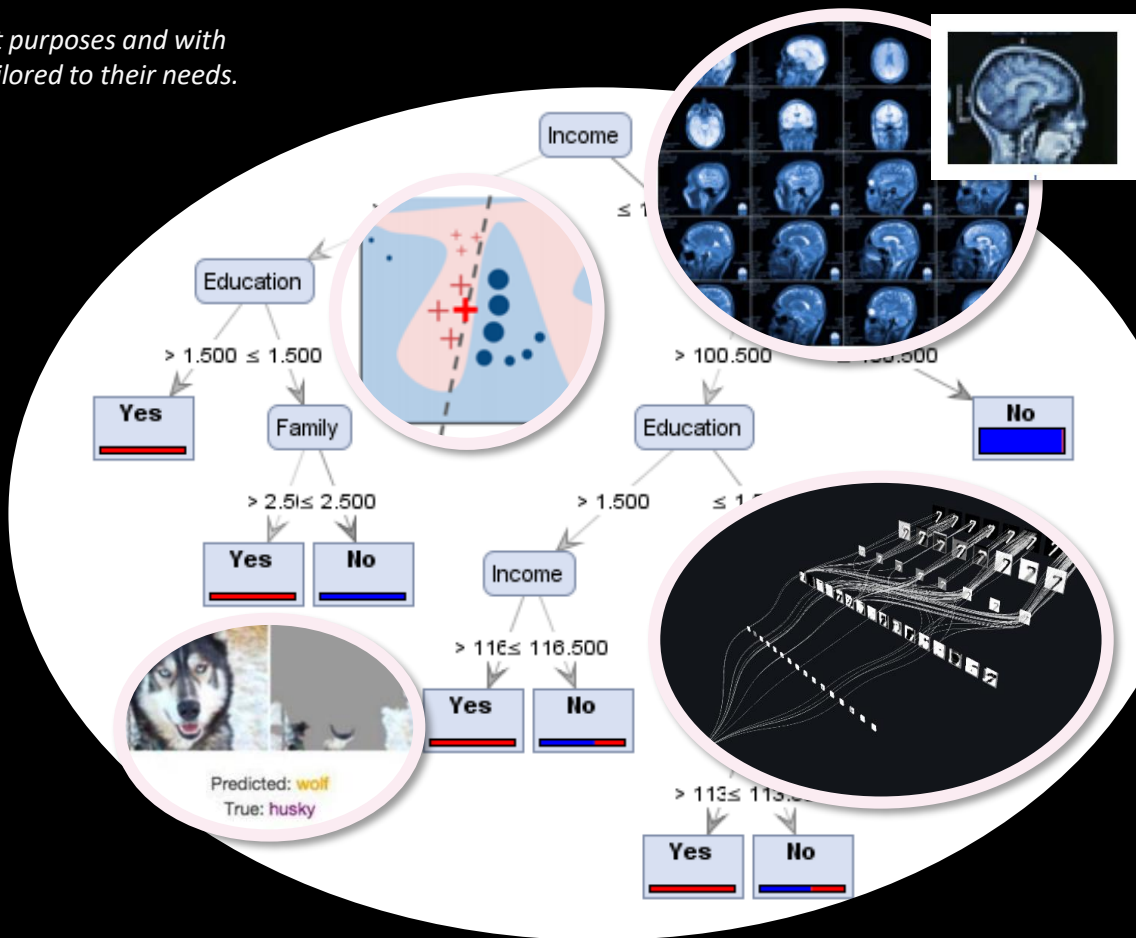
Why: ensure fairness for constituents

## AI system builders/stakeholders

*"Is the system performing well? How can it be improved?"*

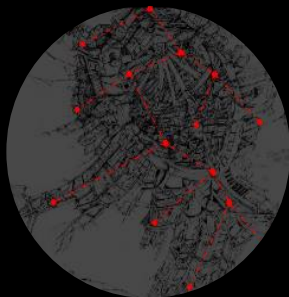
Who: EU (GDPR), NYC Council, US Gov't, etc.

Why: ensure or improve performance

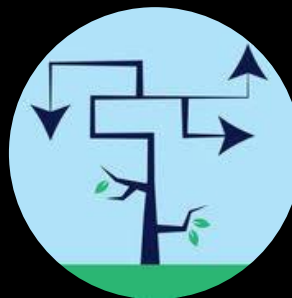


# Our research focuses on tackling different ways to explain

*Selected 2018 explainability innovations from IBM Research*



Global, Post-Hoc  
**Improving Simple Models with Confidence Profiles**  
NIPS 2018

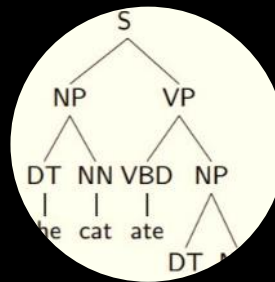


Global, Directly Interpretable  
**Boolean Decision Rules via Column Generation**  
NIPS 2018

**Variational Inference of Disentangled Latent Concepts from Unlabeled Observations**  
ICLR 2018



Local, Post-Hoc  
**Explanations Based on the Missing: Towards Contrastive Explanations with Pertinent Negatives**  
NIPS 2018



Interactive Model Visualization  
**Seq2Seq-Vis: A Visual Debugging Tool for Sequence-to-Sequence Models**  
IEEE VAST 2018

# The quest for safe and robust AI

**INFOSEC**  
INSTITUTE

How Criminals Can Exploit AI

SecurityIntelligence

## How Can Companies Defend Against Adversarial Machine Learning Attacks in the Age of AI?

[Home](#) > [Security](#)

[NEWS](#)

### Hackers get around AI with flooding, poisoning and social engineering

Many defensive systems need to be tuned, or tune themselves, in order to appropriately respond to possible threats.

[OPINION](#)

### The rise of artificial intelligence DDoS attacks

The leaves may change color, but the roots are the same. Are you ready for AI-based DDoS attacks?



# IBM ART

## Adversarial Robustness

- Metrics
- Adversarial Sample Detection
- Input Preprocessing
- Model Hardening

## Model Theft

- Prevention of theft via APIs
- Detection of model theft attacks
- Deterring theft through model watermarking

## Model and Data Privacy

- Provable privacy guarantees for training data (local differential privacy)
- Secure federated learning

## Poisoning Attacks

- Detect poisoned training and models
- Poison can degrade performance or insert backdoors



**IBM ART**  
Adversarial Robustness Toolbox  
a.k.a. Nemesis

## Model Robustness for AI DevOps

- Develop ART as platform agnostic library
- Modular framework to evaluate robustness, generate adversarial samples, and harden models
- Integration into IBM offerings to build secure model building pipelines



# Accountability - The quest for Value alignment



- Most AI systems learn to perform a task from data
  - Positive and negative training examples (supervised learning)
  - Feedback during the online use of the system (reinforcement learning, RL)
  - This allows humans to specify an objective without having to say how to achieve it, and AI to learn creative strategies that humans may not think of



- However, it also may bring AI to do unexpected and undesired actions



- We must combine the creativity of AI with constraints, guidelines, or priorities derived from values, ethics, morals, business process, guidelines, laws, etc.
  - IBM Research explored two approaches, for RL and for preference-based AI systems



- But who decides the values? How do we make sure that they are the right values? How do we define values that consider all dimensions of the problem to be solved?
  - Diversity and inclusion is key

# Accountability - “Fact Sheets” for transparency

## Increasing Trust in AI Services through Supplier's Declarations of Conformity

Michael Hind,<sup>1</sup> Sumesh Mehta,<sup>2</sup> Aleksandra Mojilovic,<sup>1</sup> Ravi Nair,<sup>1</sup>  
Karthikyan Natesan Ramamurthy,<sup>1</sup> Alexandru Olteanu,<sup>1</sup> and Kish R. Varshney<sup>1</sup>  
IBM Research

<sup>1</sup>Yorktown Heights, New York, <sup>2</sup>Bengaluru, Karnataka

### Abstract

The accuracy and reliability of machine learning algorithms are an important concern for suppliers of artificial intelligence (AI) services, but considerations beyond accuracy, such as safety, security, and provenance, are also critical elements to engender consumers' trust in a service. In this paper, we propose a supplier's declaration of conformity (SDoC) for AI services to help increase trust in AI services. An SDoC is a transparent, standardized, but often not legally required, document used in many industries and sectors to describe the lineage of a product along with the safety and performance testing it has undergone. We envision an SDoC for AI services to contain purpose, performance, safety, security, and provenance information to be completed and voluntarily released by AI service providers for examination by consumers. Importantly, it covers product-level rather than component-level functional testing. We suggest a set of declaration items tailored to AI and provide examples for two fictitious AI services.

### 1 Introduction

Artificial intelligence (AI) services, such as those containing predictive models trained through machine learning, are increasingly key pieces of products and decision-making workflows. A service is a function or application accessed by a customer via a cloud infrastructure, typically by means of an application programming interface (API). For example, an AI service could take an audio waveform as input and return a transcript of what was spoken as output, with all complexity hidden from the user, all computation done in the cloud, and all models used to produce the output pre-trained by the supplier of the service.

A second more complex example would provide an audio waveform translated into a different language as output. The second example illustrates that a service can be made up of many different models (speech recognition, language translation, possibly sentiment or tone analysis, and speech synthesis) and is thus a distinct concept from a single pre-trained machine learning model or library.

In many different application domains today, AI services are achieving impressive accuracy and other similar performance metrics. Accuracy, however, is only a consumer's very basic need. Taking Maslow's hierarchy of needs as a metaphor [1], accuracy is a physiological need like food and shelter. Once this need is met, consumers seek the higher-level need of safety and security. Safety is the prevention of unintentional harms and security is the prevention of deliberate harms. Methods for safe and secure machine learning are currently active areas of research [2, 3] and are already making their way into AI services.

At the next level up in the hierarchy of needs is trust. Transparency about the performance and reliability of the service, the safety and security measures maintained in the service (including operating conditions under which it was tested), and the lineage of the datasets, training algorithms, and models that go into the service all lend trust to the consumer. Trusted AI services, thus, need good task performance, good safety and security measures, accountability via lineage, with supporting evidence for each of these aspects.

Toward this final end of transparency, we propose a supplier's declaration of conformity (SDoC) for AI services. An SDoC is a document to “show that a product, process or service conforms to a standard or technical regulation, in which a supplier provides written assurance [and evidence] of conformity to the specified requirements,” and is used in many different

- What is the **intended use** of the service output?
- What **algorithms** or techniques does this service implement?
- Which datasets was the service **tested on**?
- Describe the **testing methodology** and **test results**.
- Are you aware of possible examples of **bias**, **ethical** issues, or other **safety risks** as a result of using the service?
- Are the service outputs **explainable** and/or interpretable?
- For each dataset used by the service:
  - Was the dataset checked for **bias**?
  - What efforts were made to ensure that it is **fair** and **representative**?
  - Does the service implement and perform any **bias detection** and **remediation**?
- What is the **expected performance** on unseen data or data with different distributions?
- Was the service checked for **robustness against adversarial attacks**?
- When were the models last updated?



# **LE PROJET „AISE“: UNE FABRIQUE DE TALENTS POUR LES ENTREPRISES DU LUXEMBOURG**

**NICOLAS GUEIFI**

**Professeur**

**Université du Luxembourg**



*Luxembourg  
Academy  
in*



*Artificial  
Intelligence  
and  
Software  
Engineering*

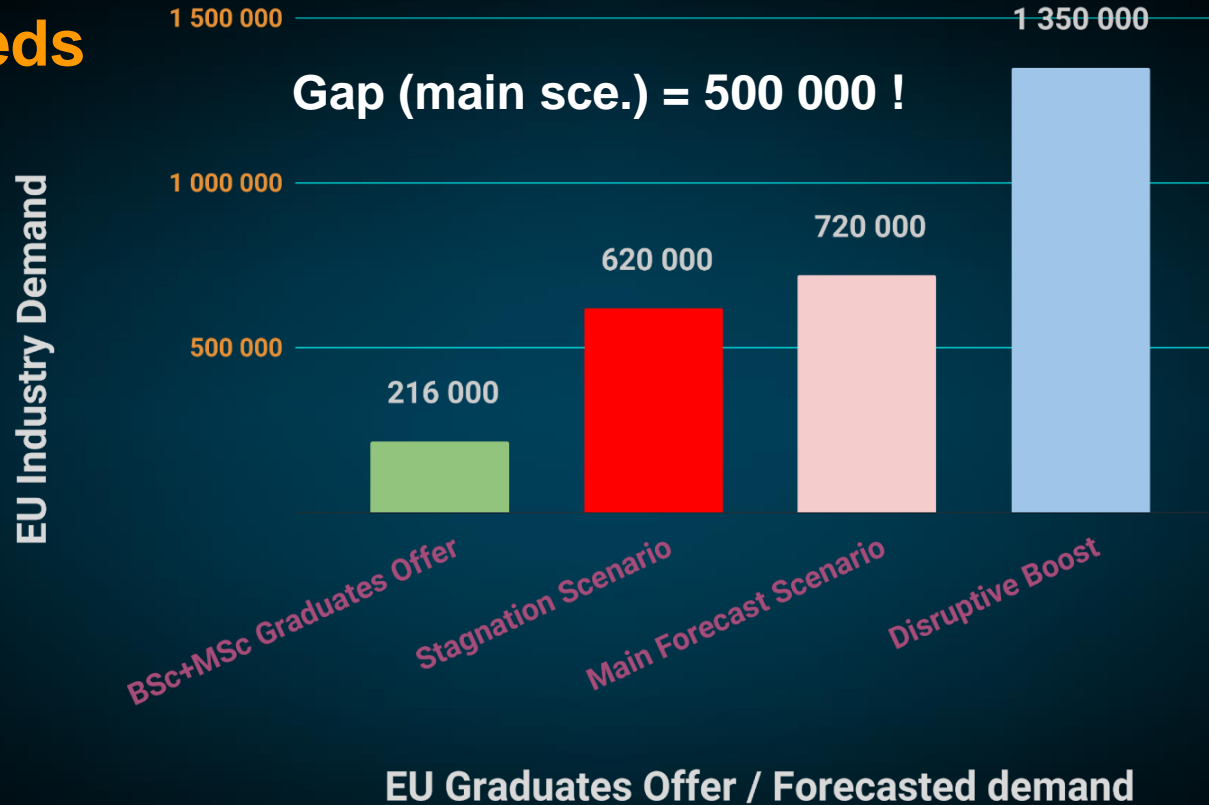
Do you, will you  
need Talents in  
Data Science, AI  
DevOps, Agile, ...

?

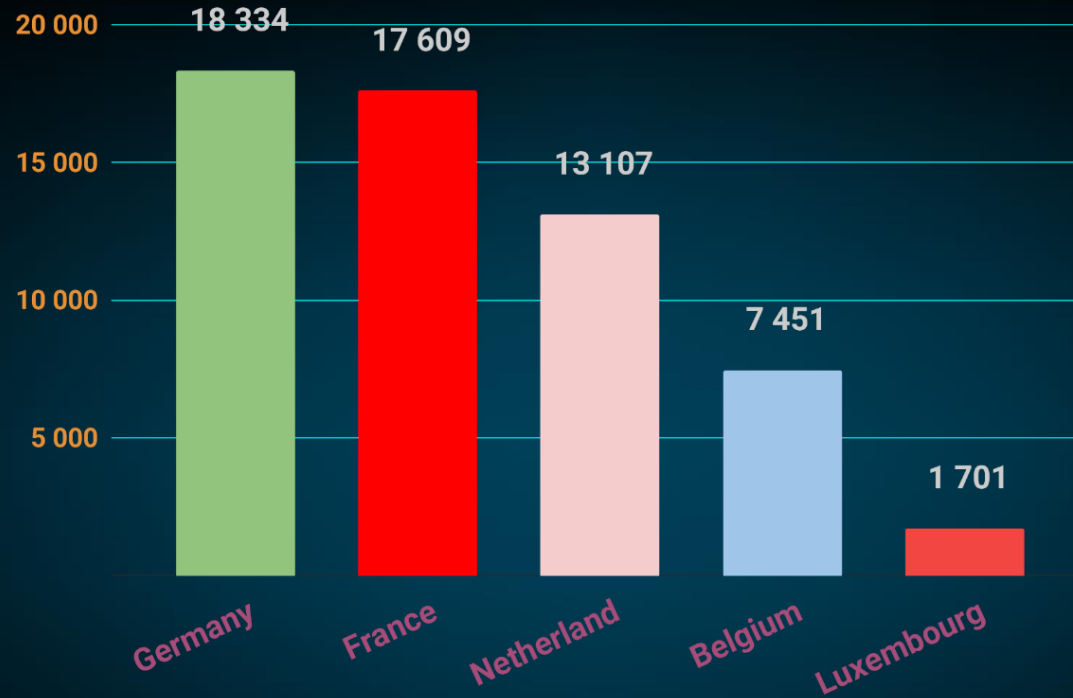


# Talent in EU

## Offer / Needs



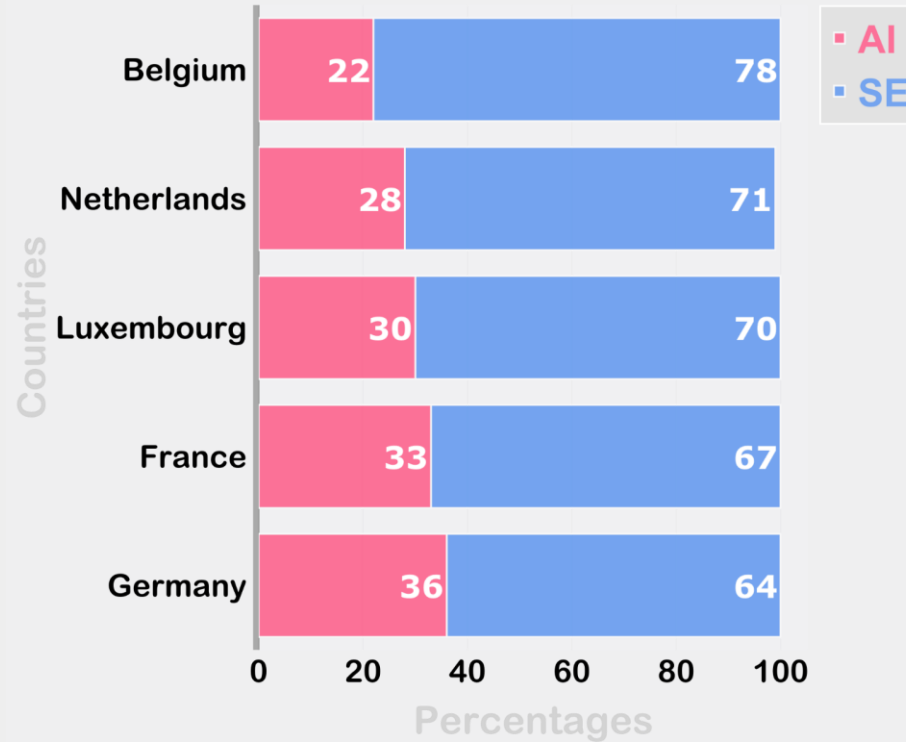
[Empirica 2015-2020]



**Job Offers / Country (58202 over last 6 months)**

[Guelfi 2019]

## SE (70%) & AI (30%) Weight per Country



## Hits per SE Concepts (top ones)

Concept	Hits
<b>Software Engineering (SE, Agile Method)</b>	<b>80 202</b>
<b>DevOps + Cloud Computing</b>	<b>62 858</b>
<b>Java, JavaEE, JavaScript</b>	<b>36 559</b>
<b>Testing</b>	<b>27 102</b>
<b>Python</b>	<b>18 924</b>
<b>Linux</b>	<b>12 003</b>
<b>C++</b>	<b>9 008</b>
<b>Docker</b>	<b>8 394</b>
<b>Jenkins</b>	<b>6 081</b>
<b>Oracle</b>	<b>5 359</b>
<b>Spring</b>	<b>5 298</b>
<b>GIT</b>	<b>4 771</b>
<b>Kubernetes</b>	<b>4 652</b>
<b>Angular</b>	<b>4 446</b>
<b>Ansible</b>	<b>4 091</b>
<b>Windows</b>	<b>3 808</b>
<b>REACT</b>	<b>2 991</b>

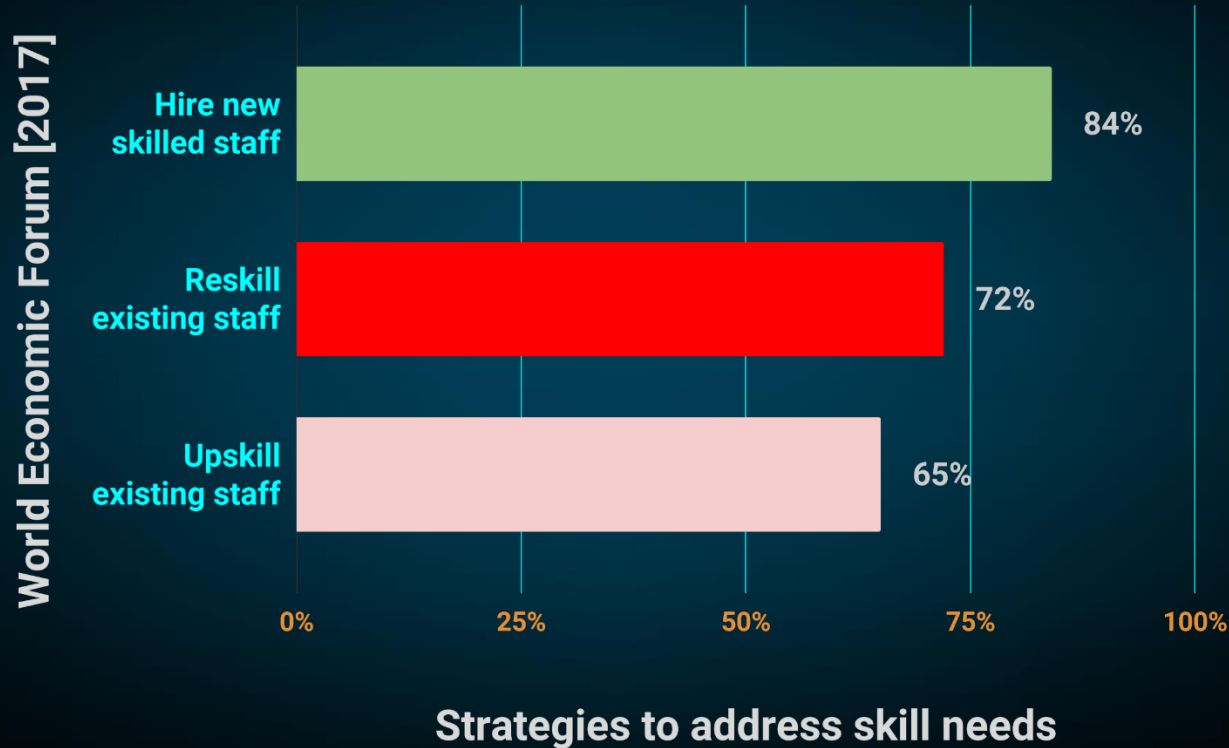
## Hits per AI Concepts (top ones)

Concept	Hits
<b>Data Science</b>	<b>55 517</b>
<b>Artificial Intelligence (AI, Machine learning, Neural Network, Machine intelligence)</b>	<b>50 187</b>
<b>Hadoop</b>	<b>6 726</b>
<b>Spark</b>	<b>6 239</b>
<b>Scala</b>	<b>5 045</b>
<b>Autonomous</b>	<b>4 953</b>
<b>Business intelligence</b>	<b>3 705</b>
<b>NoSQL</b>	<b>3 451</b>
<b>Robotics</b>	<b>2 437</b>
<b>Tensorflow</b>	<b>2 249</b>
<b>Cassandra</b>	<b>1 842</b>
<b>Computer vision</b>	<b>1 745</b>
<b>Natural Language Processing</b>	<b>954</b>
<b>Keras</b>	<b>893</b>
<b>PyTorch</b>	<b>527</b>
<b>Caffe</b>	<b>381</b>

**YOU**  
**need Talents in**  
**Data Science, AI**  
**DevOps, Agile, ...**  
**!**



# Facing New Skills Demand



You are/will be  
**SEARCHING** for  
Talents in  
Data Science, AI  
DevOps, Agile, ...













# Recruitment Real Costs

- **Hypothesis:**

- 80 k€ employee full cost
- Time from job opening to 1st work day (4/11/16 weeks)

- **Cost lines to consider**

- Productivity loss
- Contractor cover
- Company activities dislocation due to hiring time
- Management time
- Impact of higher/lower quality hires on salary and productivity
- Attrition (half of new hires leave within the first twelve months)

Approach	Min.	Average	Max.
In-House Solution or Agency Led Solution	58 k€	180 k€	230 k€
Recruitment Process Outsourcing	47 k€	142 k€	190 k€
Talent Warehousing Outsourced Solution	26 k€	80 k€	103 k€

[Quarsh 2018]

**YOU need Talents ...**

**Let's build a solution  
together**



# Solution



- **Local Talent Factory**
  - **AISE** Academy
    - **online / onsite**
  - **Hiring, Reskilling, Upskilling**

- **Advantages**

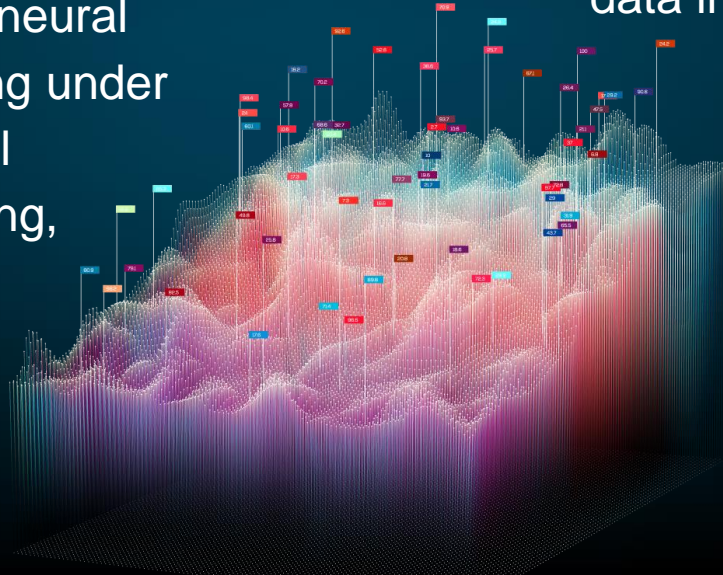
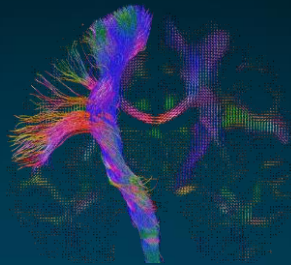
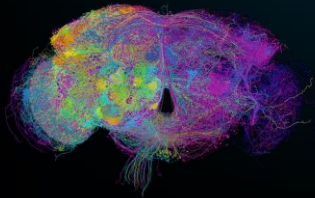
- Secured
- Tailored
- Flexible
- Durable
- Profitable



# AISE Domains

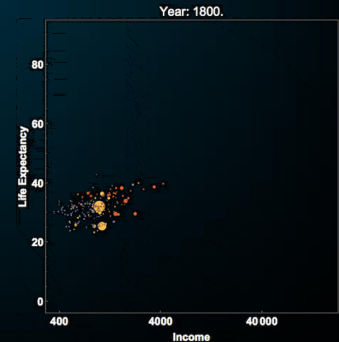
- **Artificial Intelligence**

- knowledge representation and reasoning, perception and computer vision, machine learning, neural networks, reasoning under uncertainty, natural language processing, robotics.



- **Data Science**

- statistical methods for data analysis, predictive analytics, infrastructure and platforms for data science applications, data management and enterprise data infrastructure.





# AISE Domains

- **Software Engineering**

- agile methods, requirements, testing, maintenance, quality, engineering professional practice, standards.

- **DevOps**

- continuity and automated support of planning, coding, testing, code review, integration, deployment, delivery, performance measurement, monitoring, configuration management, improvement, communication.



**AISE** in Practice

*Business Cases*

*TGP*

-

*The Great Partner*



# Process - Overview

## 1. Plan "Skills Strategy"

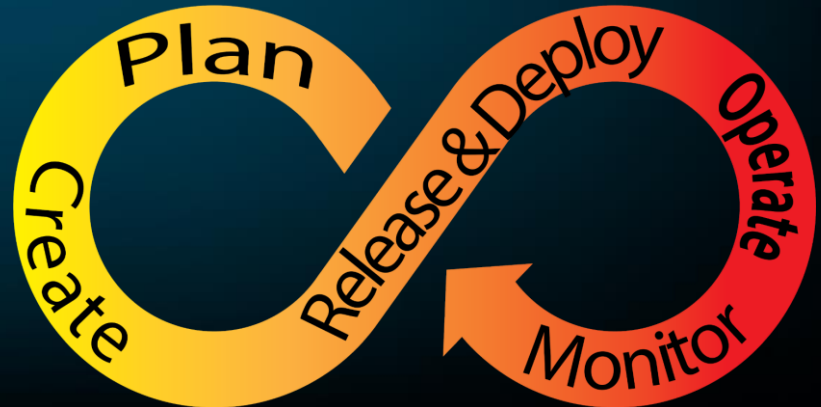
- a. AISE/Partner contact
- b. Knowledge acquisition strategy
  - i. Hiring, Reskilling, Upskilling
- c. Individualized study plan(s) inception

## 2. Create "Study Plan"

## 3. Deploy "Study Plan"

## 4. Operate "Study Plan"

## 5. Monitor "Study Plan"



# Process - Schedule

## ● Academy Schedule

- flexibility
- complete
- Onsite & Online

## ● Activities

- Personal Work
- Engineering Tutoring
- Scientific Tutoring
- Peer Tutoring
- Certification
- Seminars

	Day	Mo	Tu	We	Th	Fr	Sat
Time							
		Study Plan Management					
8							
9	Seminar Sessions	Personal Work Slot A		Engineering Tutoring sessions			
				Scientific Tutoring sessions			
				Peer Tutoring sessions			
				Certification sessions			
13							
14	Seminar Sessions	Personal Work Slot B		Engineering Tutoring sessions			
				Scientific Tutoring sessions			
				Peer Tutoring sessions			
17				Certification sessions			
18							
19	Seminar Sessions	Personal Work Slot C		Engineering Tutoring sessions			
				Scientific Tutoring sessions			
				Peer Tutoring sessions			
				Certification sessions			
23							

# *New Talents Recruitment*



*The Great  
Partner*



*New  
Talents*

*Alexandra*

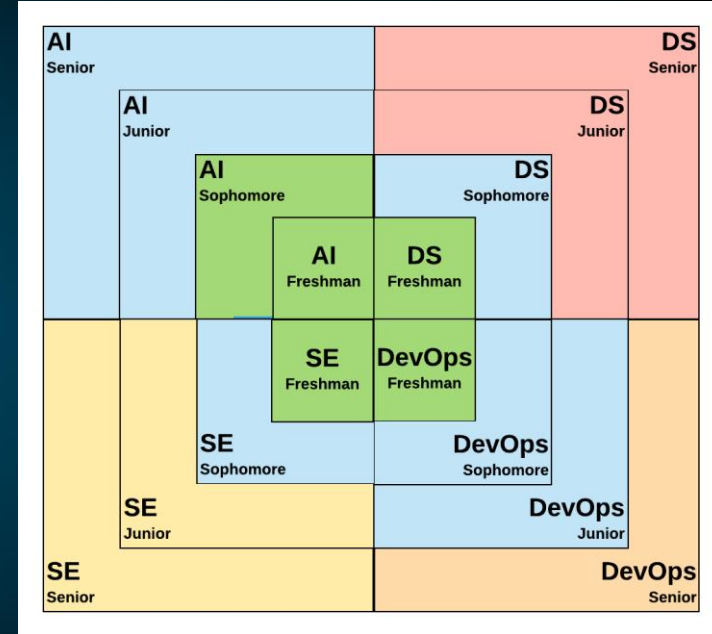


*Henri*

# The Great Partner - New Talent - Study Plan

Alexandra

- 1 year full time education
- Certificates validated by VPE  
(Validation of Prior Experience)
  - DS/DevOps/SE (Freshman / Master 1)
  - AI (Sophomore / Master 1)
- Study plan defined with partner
- Practical Projects defined with and for partner
- Liability contract with partner
- Certificates Targeted
  - AI (Senior / Master 2) + DevOps (Junior / Master 2)
  - + DS (Sophomore / Master 2) + SE (Sophomore / Master 2)

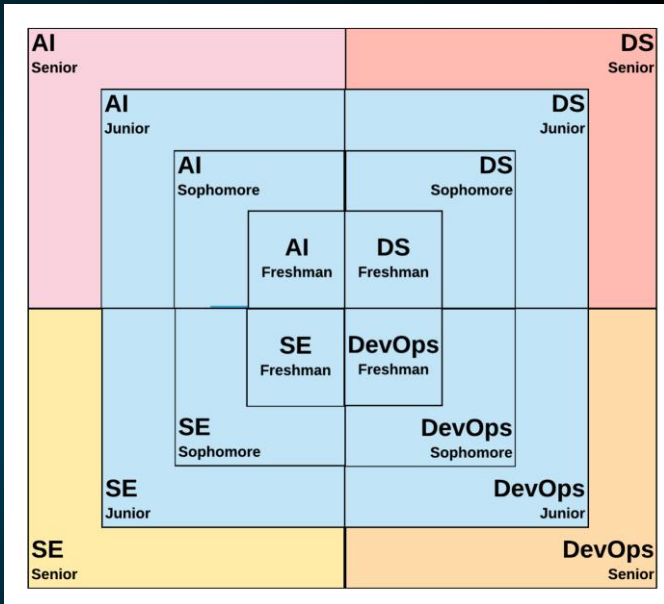




# The Great Partner - New Talent - Study Plan

## Henri

- 2 years full time education
- Study plan defined with partner
- **Practical Projects defined with and for partner**
- **Liability contract with partner**
- **Certificates Targeted**
  - **AI** (Junior / Master 2) + **DS** (Junior / Master 2)
  - **DevOps** (Junior / Master 2) + **SE** (Junior / Master 2)





# Upskilling - Reskilling

*Alan*



*Barbara*



# AISE in Practice - *The Great Partner* - Plan "Study Plan"

## - *Alan Turing*

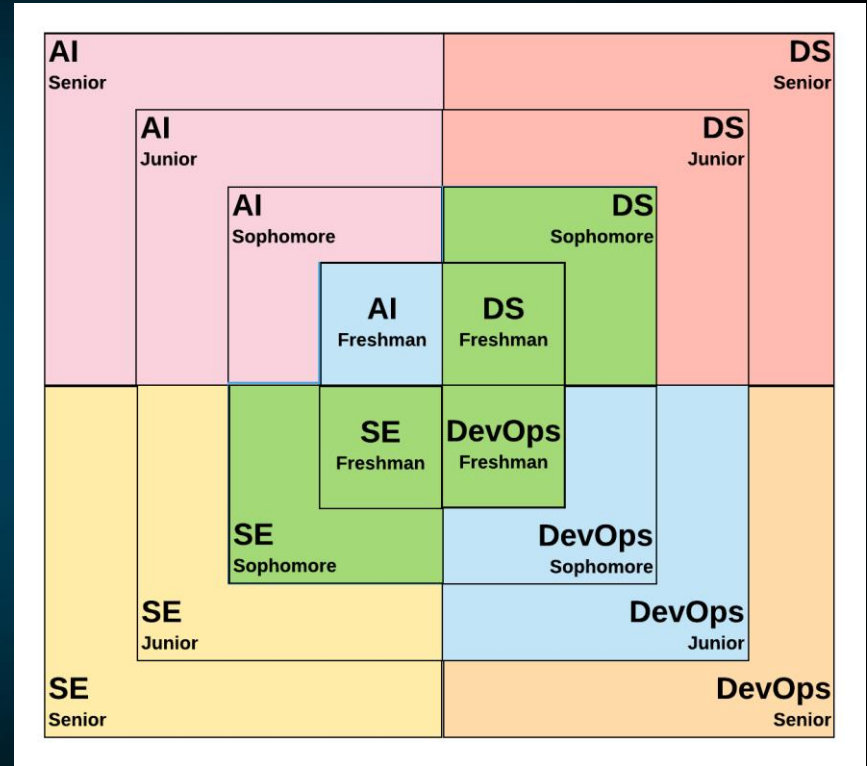
- 100 work days over 2020 and 2021

- Certificates validated by VPE  
(Validation of Prior Experience)

- DS (Sophomore / Insider)
- DevOps (Freshman / Master 1)
- SE (Sophomore / Insider)

- Certificates Targeted

- AI (Freshman / Insider)
- DS (Sophomore / Master 1)
- DevOps (Junior / Master 1)
- SE (Sophomore / Insider)



# AISE in Practice - *The Great Partner* - Plan "Study Plan"

## - *Barbara Liskov*

- 60 work days over 2020 and 2021

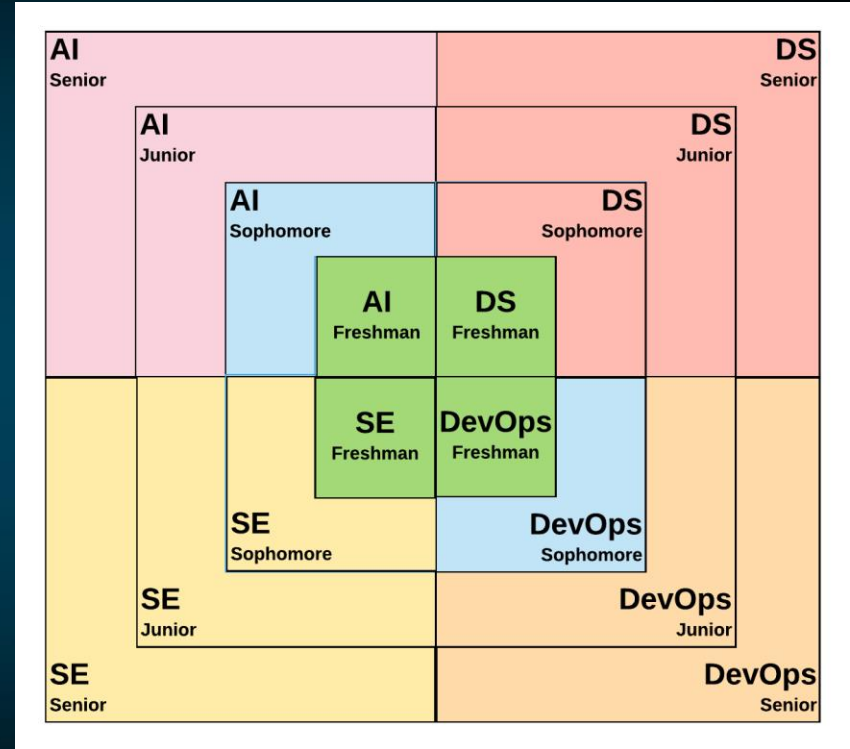
- Certificates validated by VPE

*(Validation of Prior Experience)*

- AI (Freshman / Master 1)
- DS (Freshman / Master 1)
- DevOps (Freshman / Master 1)
- SE (Freshman / Master 1)

- Certificates Targeted

- AI (Sophomore / Master 1)
- DevOps (Sophomore / Master 1)



# Process - Work Days (*Alan Turing*)

	2020						2021						
Alan Turing (TGP)	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
VPE ( <i>Validation of Prior Experience</i> )													
WorkDays			10	10	10	10	5	20	10	10	10	5	100
Engineering Tutoring sessions			10	10	10	10	5	20	10	10	10	5	100
Scientific Tutoring sessions			2	2	2	2	1	4	2	2	2	1	20
Peer Tutoring sessions			5	15	15	5		5	5	10	15		75
Seminar Sessions			2		4			4	2	3			15
Certification sessions					5				10			10	25

# Process - Work Days (*Barbara Liskov*)

2020

2021

Barbara Liskov (TGP)	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
VPE ( <i>Validation of Prior Experience</i> )													
WorkDays						20	20	20					60
Engineering Tutoring sessions						20	20	20					60
Scientific Tutoring sessions						4	4	4					12
Peer Tutoring sessions						5	15	10					30
Seminar Sessions						4	2	2					8
Certification sessions							2			2			4



# *Costs*

# TGP - Costs

*The Great  
Partner*

*New  
Talent*



*Academy*  
40 k€ / year



<i>Partner Cost (k€/year)</i>	<i>Talent Cost (k€/year)</i>
40	0
20	20
0	40



*Annual full cost / talent = 80 k€*



# Upskilling - Reskilling



**Academy**

**320 € / workday**

**The Great  
Partner**



**New  
Talent**



Coverage	Partner Cost (€/workday)
Membership Validation of Prior Experience Work Days Certification	<b>320 €</b>

**Barbara: 60 days**  
**Alan: 100 days**

**Total full cost / workday = 640 € / Workday**

# Financial Settings

## Companies (Loi du 29 août 2017

portant modification du Code du travail)

Co-financing of the education programme with the following eligible costs;

### Participants

- **Participants' salary**
- Travel expenses
- Accommodation and food services

### External professor/mentor/trainer:

- **Invoice for fees**
- Travel, accommodation and catering expenses

## Students/Learners

Co-financing of the education programme with the following eligible costs:

### Full-time students:

- CEDIES grants, with conditions

### Continuous learner/student:

- Training leave (80days: 20 days/2 years)
- Reimbursement of the employer
- Tax deduction for the employee (conditions)



# *Statutes*

# Statutes



- **Company**
  - Spin-off
  - Start-up
- **Non profit structure**
  - ASBL / Foundation
- **PPP**



*Towards an International Academy*

# Local Academic Experts



- **University of Luxembourg**

- Prof. Dr. Guelfi Nicolas (**SE**, **AI**)
- Prof. Dr. Bouvry Pascal (**AI**)
- Prof. Dr. Van der Torre Leon (**AI**)
- Prof. Dr. le Traon Yves (**SE**, **DS**)
- Prof. Dr. Navet Nicolas (**SE**)
- Prof. Dr. Theobald Martin (**DS**)





# International **Academic** Collaborations

- **Carnegie Mellon University** (CA, USA)  
*Silicon Valley*
  - Prof. Dr. Péraire Cécile (**SE**)
- **McGill University** (Canada)
  - Prof. Dr Kienzle Jorg (**SE**)
- **Universidad Nacional del Sur** (Argentina)
  - Prof. Guillermo R. Simari (**AI**)
- **INRIA** (Grenoble, France)
  - Prof. Dr. El-Ghazali Talbi (**SE, AI**)
- **Utrecht University** (Netherland)
  - Prof. Dr Jan Broersen (**AI**)
- **Zhejiang University** (China)
  - Prof. Dr Beishui Liao (**AI**)
- **University of Bergen** (Norway)
  - Prof. Dr Marija Slavkovik (**AI**)
- **DFKI** (Germany)
  - Prof. Dr.-Ing. Philipp Slusallek



**Carnegie  
Mellon  
University**



 **McGill**



**inria**  
INVENTEURS DU MONDE NUMÉRIQUE



# International **Industry** Collaborations

- **John Micco**

- **VMWare** (CA Silicon Valley, USA)
- Cloud Transformation Architect (**SE**)



- **Vladimir Bacvanski**

- **Paypal** (CA Silicon Valley, USA)
- Principal MTS, Architect (**SE**)

- **Damien Octeau**

- **Google** (CA Silicon Valley, USA)
- Senior Software Engineer (**AI, SE**)



- **John Penix**

- **Google** (CA Silicon Valley, USA)
- Senior Software Engineer (**SE**)



# Support Video Messages



[aiseacademy.lu/survey](https://aiseacademy.lu/survey)

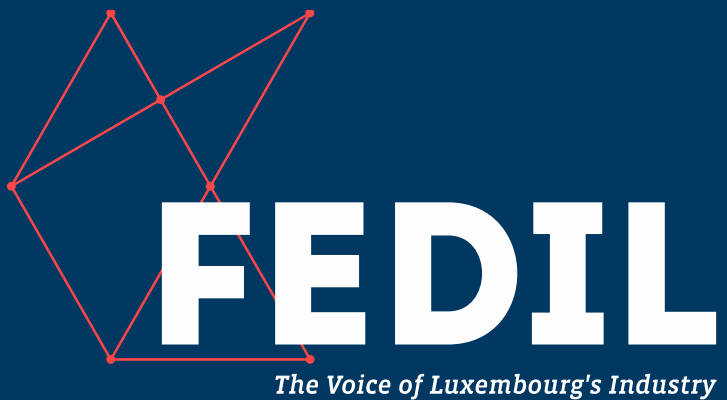


# Founding Partners ...



- Prof. Dr. Nicolas Guelfi
- Prof. Dr. Pascal Bouvry
- Prof. Dr. Eric Tschirhart





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